

**AGENDA ITEM NO: 3** 

Report To: Policy & Resources Committee Date: 9 August 2022

Report By: Interim Director Finance & Report No: FIN/46/22/AP/MT

**Corporate Governance** 

Contact Officer: Matt Thomson Contact No: 01475 712256

Subject: 2021/22 Capital Programme Out-Turn & Impact of Material Shortages

on the Delivery & Cost of the 2022/25 Capital Programme

### 1.0 PURPOSE AND SUMMARY

1.1 □For Decision □For Information/Noting

- 1.2 The purpose of this report is to advise Committee of the performance in delivering of the 2021/22 Capital Programme and to highlight issues relating to the availability and supply of materials which will potentially impact upon the delivery of the 2022/25 Capital Programme.
- 1.3 The Capital Out-turn for the year past and explanations for material variances from when the budget was approved is reported annually to the Committee. The detail is included within the body of the report and in the Appendices, namely:
  - Appendix 1 Out-turn over the last 5 year period
  - Appendix 2 Summary of Slippage by Category and by Directorate
  - Appendix 3 Capital Slippage Summary by Service/Project
  - Appendix 4 Reported Slippage by Period
- 1.4 Subject to the audit of the Final Accounts, the Capital out-turn for 2021/22 is reporting slippage of 8.6% which is within the 10% threshold. However, without the inclusion of the BPRA loan write off which was included as part of the Annual Accounts preparation, slippage would have been £3.766 million (18.0%) and is a better indication of the challenges facing officers in the delivery of capital projects.

#### 2.0 RECOMMENDATIONS

- 2.1 It is recommended that the Committee notes the 2021/22 Capital Out-turn Position.
- 2.2 It is recommended that the Committee notes the pressure being experienced in relation to the availability and cost of materials and the impact this could have on the delivery and cost of the 2022/25 Capital Programme.

Alan Puckrin Interim Director Finance & Corporate Governance

#### 3.0 BACKGROUND AND CONTEXT

- 3.1 Subject to the audit of the Final Accounts, the Capital out-turn for 2021/22 shows slippage of 8.6%. The continuing effect of the Covid pandemic had a significant impact on the delivery of the capital programme, Officers actively sought to advance projects that could be progressed and this, along with the planned write off of the BPRA loan as part of the Final Accounts, has resulted in slippage being contained within the 10% threshold, the factors impacting on this net figure are detailed in Appendix 3.
- 3.2 Appendix 2 provides an analysis of the main reasons for any slippage whilst Appendix 3 contains a commentary by the Lead Officer where appropriate on a project by project basis plus a categorisation of the type of slippage. This latter issue is a subjective assessment, but does give an indication of the main reasons for the slippage.
- 3.3 It can be seen that slippage of £5.437 million (71.9% of all slippage) arose from internal slippage and slippage involving 3<sup>rd</sup> Parties. Overall slippage was partly offset by project acceleration and the addition of new projects of £5.762m.
- 3.4 Directorate performance was as follows:

Environment, Regeneration & Resources – overall advancement 16.2%/£2.278million (2020/21: 6% advancement) this was mainly due to slippage within Roads (Spaces for People, Flooding Strategy), Environmental (Cremator Replacement and Play Areas), Town and Village Centre Regeneration and unused Cost Pressure Contingency offset by advancement in Roads (SPT), Property Minor Works and the write off of the BPRA Loan.

<u>Education, Communities & Organisational Development</u> – overall project advancement of 19.9%/£1.116million (2020/21: 100.01% advancement) mainly as a result of advancement across the School Estate and Early Years programme partially offset by slippage in the Indoor Tennis Facility and Waterfront Pool Floor.

<u>Health & Social Care</u> – overall slippage of 51.7%/£0.635million (2020/21: 18.3% advancement) mainly as a result of slippage in the New Learning Disability Facility and SWIFT upgrade offset by advancement in the Crosshill Childrens Home Replacement.

3.5 Allied to the early identification of slippage is the potential to identify alternative projects which could be accelerated. Roads investment in particular lends itself to this approach where projects can be developed and delivered in a far shorter timescale than many other capital projects. During 2021/22 a total of £5.530m (2020/21: £7.208m) was advanced, mainly within the School Estate Programme, Roads, Property Minor Works and also as a result of the write off of the BPRA Loan.

### MATERIAL SHORTAGES/PRICE INCREASES & THE 2022/25 CAPITAL PROGRAMME:

- 3.6 Over the past 2 years, supply chain insecurity and associated financial pressures have been a recurring issue, through the initial impact of COVID, the UK exit from the EU, increased global demand for materials and most recently the impact of the invasion of Ukraine by Russia. This has created an extremely unpredictable market position in terms of construction sector activity through a combination of restricted working practices, sharply rising prices for construction materials, disrupted supply chains and labour shortages which have all had an impact on the delivery of the capital programme in 2021/22.
- 3.7 The current volatile materials situation is resulting in other challenges which can be seen in recent tender exercises and is predicted to continue in the short to medium term. Tenders being sought in this climate are facing the following issues:

- Material availability will impact on programmes with potentially extended lead-in/pre-site periods and/or site programmes.
- Contractors may be reluctant to hold tenders open for the normal period (120 days) currently included in the majority of Council tenders.
- Although the market generally remains keen, there may be a move towards more selective tendering and lower numbers of tenders returned (depending on individual project circumstances / type).
- Tender costs are likely to increase to reflect the cost of current materials increases and future risks impacting affordability unless additional funding is possible.

For longer term / larger projects Contractors may struggle to secure pricing from supply chain partners for work packages without inflated risk and additional contract protections

The above issues will undoubtedly lead to both cost pressures and delays and it is important that Members are sighted on this when reviewing project updates at Committee. The 2022/25 Capital Programme was approved in February 2022 before the full impact of the invasion of Ukraine had yet to be felt. As a result 2022/23 is likely to again be a challenging year for delivery of the capital programme. Whilst officers will endeavour to advance projects where possible it will be challenging to contain slippage within the 10% threshold.

#### 4.0 PROPOSALS

- 4.1 The report is largely a review of the 2021/22 Capital Programme performance and as a result contains no direct proposals. The performance in terms of slippage within 2021/22 and the reasons for this are for noting only.
- 4.2 In terms of the pressures being experienced within the Capital Programme, both in terms of anticipated delays and cost pressures, Officers will continue to update Members through the regular update reports to the relevant Strategic Committees as well as the consolidated reporting to Policy & Resources Committee.

#### 5.0 IMPLICATIONS

5.1 The table below shows whether risks and implications apply if the recommendation(s) is(are) agreed:

SUBJECT	YES	NO	N/A
Financial		Х	
Legal/Risk		Х	
Human Resources		Х	
Strategic (LOIP/Corporate Plan)		Х	
Equalities & Fairer Scotland Duty			Х
Children & Young People's Rights & Wellbeing			Х
Environmental & Sustainability			Х
Data Protection			Х

## 5.2 Finance

One off Costs

Cost Centre	Budget Heading	Budget Years	Proposed Spend this Report	Virement From	Other Comments
N/A					

Annually Recurring Costs/ (Savings)

Cost Centre	Budget Heading	With Effect from	Annual Net Impact	Virement From (If Applicable)	Other Comments
N/A					

# 5.3 Legal/Risk

There are no legal implications arising from this report.

# 5.4 Human Resources

There are no HR implications arising from this report.

# 5.5 Strategic

This report helps with planning of the 2023/26 Budget and Finance Strategy.

# 6.0 CONSULTATION

6.1 The CMT have been consulted on the report.

# 7.0 BACKGROUND PAPERS

7.1 None.

# **Annual Slippage Summary**

# Appendix 1

<u>Year</u>	Budget £000's	Slippage / (Advancement) £000's	<u>%age</u>
2017/18	32,271	398	1.2%
2018/19	27,995	(146)	(0.5)%
2019/20	25,544	3,428	13.4%
2020/21	13,059	(4,284)	(32.8)%
2021/22	20,892	1,797	8.6%
5 year average	23,952	239	1.0%

Summary of Reported Slippage by Category

Total <u>E000</u> %age		1,253 9.9%		(1,763) (41.2)%		1,797 8.6%			(1,116) (19.9)%		1,797 8.6%
Accelerated Projects £000	,	(3,557)	(135)	(1,763)	(307)	(5,762)		(3,557)	(1,898)	(307)	(5,762)
Minor Slippage £000		410	909	ı	2	918		410	909	2	918
Delay involving 3rd Party £000	135	917		1	1	1,052		1,052	•		1,052
Internal Slippage £000	890	2,879	276	1	340	4,385		3,769	276	340	4,385
Project Cost Reduced £000		604	1	ı	009	1,204		604	ı	009	1,204
Policy Decision £000	,	ı		1	ı	0		,			0
Committee	Policy & Resources	Environment, Regeneration & Resources	Education & Lifelong Learning	School Estate	Health & Social Care	Total	<u>Directorate</u>	Environment, Regeneration & Resources	Education, Communities & Organisational Development	Health & Social Care	Total

Capital Slippage Summary 2021-22

	805 9 Hybrid Working Equipment 90 800 800 1,427 1,427 789 1, 75 90 90 90 91 1,562 1, 1,562 1, 1,562 1, 1,562 1,	232 0 0 0 0 402 402 402 4119 81 0 0 0 0 0 0 0 0 1,1094 1119 208 214 208 130 130 130 140 140 150 160 170 170 170 170 170 170 170 17			£000,8	£0003	£000,8	£000's	£000,8		Additional Comments.
1, 19, 19, 19, 19, 19, 19, 19, 19, 19,	305 sing & Hybrid Working Equipment 90 800 800 1,427 1,427 1,427  1,427  1,427  1,62 1,131  1,562 1,131 183	232 0 170 0 0 402 402 119 81 0 0 0 0 0 451 451 1759 244 208 197 130									
100         100 <td>aing &amp; Hybrid Working Equipment 232 800 800 11,427</td> <td>0 0 0 402 402 402 402 402 60 60 60 60 60 60 60 60 60 60 60 60 60</td> <td></td> <td>23.93%</td> <td></td> <td></td> <td>73</td> <td></td> <td>4</td> <td>Delay involving 3rd Party</td> <td>Supply chain issues.</td>	aing & Hybrid Working Equipment 232 800 800 11,427	0 0 0 402 402 402 402 402 60 60 60 60 60 60 60 60 60 60 60 60 60		23.93%			73		4	Delay involving 3rd Party	Supply chain issues.
(407)         (108) <th< td=""><td>ads 232 800 800 800 1,427 1,415 1,41</td><td>170 0 0 402 1.094 119 0 0 0 0 451 244 208 197 130</td><td></td><td>100.00%</td><td></td><td>06</td><td></td><td></td><td>3</td><td>Internal Slippage</td><td>Project delayed</td></th<>	ads 232 800 800 800 1,427 1,415 1,41	170 0 0 402 1.094 119 0 0 0 0 451 244 208 197 130		100.00%		06			3	Internal Slippage	Project delayed
1, 47 C         60 C         10 C         1, 47 C         1, 4	## 1,427    1,427	402 402 119 81 0 0 0 0 451 1759 244 208 197 130		26.72%			62		4	Delay involving 3rd Party	Supply chain issues.
1,147         6,150         1,127         1,127         1,128         1,129 <th< td=""><td>nds 789 1,  mes 326 778 789 1,  and 478 789 1,  and 415 789 1,</td><td>402 1,084 111 81 0 0 0 0 451 244 208 197 130</td><td>-</td><td>100.00%</td><td></td><td>800</td><td></td><td></td><td>8</td><td>Internal Slippage</td><td>No calls against this funding were received during 2021/22</td></th<>	nds 789 1,  mes 326 778 789 1,  and 478 789 1,  and 415 789 1,	402 1,084 111 81 0 0 0 0 451 244 208 197 130	-	100.00%		800			8	Internal Slippage	No calls against this funding were received during 2021/22
178         178 <td>anes 789 1, 478 478 759 1, 478 90 90 90 90 90 90 90 90 90 90 90 90 90</td> <td>1,094 119 81 0 0 451 1,759 244 208 197 130</td> <td>1,025</td> <td></td> <td>0</td> <td>068</td> <td>135</td> <td>0</td> <td>0</td> <td></td> <td></td>	anes 789 1, 478 478 759 1, 478 90 90 90 90 90 90 90 90 90 90 90 90 90	1,094 119 81 0 0 451 1,759 244 208 197 130	1,025		0	068	135	0	0		
739         1004         (200)         (2000)	anes 789 1, 478 478 478 509 509 509 509 509 609 609 609 609 609 609 609 609 609 6	1,094 119 81 0 0 0 451 1,759 244 208 197 130									
478         1104         250         75,45%         359         75         1004         70,000	ames 789 11 478 478 478 75 75 76 76 77 76 77 77 78 90 90 90 90 90 90 90 90 90 90 90 90 90	119 81 81 0 0 451 451 244 208 197 130									
790         (1004)         (380)	rivices - Roads         789         1           478         478         1           478         478         1           School Site         326         75           School Site         75         90           90         509         509           1562         1         314           94         415           183         183	119 81 81 0 0 451 451 244 208 197 130									
478         1,194         (289)         7,8 kW         3,89         9         9         7,0 kW         2,600         1,100         2,000         1,100         1,100         1,100         2,000         1,100 <td>  789   1    - Future Schemes   326    - School Site   75    </td> <td>1,094 119 81 0 0 451 451 244 208 197 130</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	789   1    - Future Schemes   326    - School Site   75	1,094 119 81 0 0 451 451 244 208 197 130									
356         11         36.0         75.0 kB         266         75.0 kB	A 78 School Site 326 School Site 75 agement Plan 1,562 1 314 415	119 81 0 0 451 451 244 208 197 130		(38.66)%						Accelerated Projects	
250         61         75         175 GW         75 <t< td=""><td>Itralegy - Future Schemes     326       Ninians School Site     75       Studies     90       ojects     509       set Management Plan     1,562     1       ays     314       ets     94       ets     415       ets     183</td><td>81 0 0 451 1,759 244 208 197 130</td><td>359</td><td>75.10%</td><td>326</td><td></td><td></td><td></td><td><u>N</u></td><td>Project Cost Reduced</td><td>Service maximised the spend against the awarded budget and project objectives but did not require the full func</td></t<>	Itralegy - Future Schemes     326       Ninians School Site     75       Studies     90       ojects     509       set Management Plan     1,562     1       ays     314       ets     94       ets     415       ets     183	81 0 0 451 1,759 244 208 197 130	359	75.10%	326				<u>N</u>	Project Cost Reduced	Service maximised the spend against the awarded budget and project objectives but did not require the full func
17.5         17.0 <th< td=""><td>Ninians School Site     75       Studies     90       ojects     90       set Management Plan     1,562     1,       ays     314       ets     94       ets     183</td><td>0 0 451 1,759 244 208 197 130</td><td>245</td><td>75.15%</td><td>245</td><td></td><td></td><td></td><td>2</td><td>Project Cost Reduced</td><td>Initial ptoject cost reduced with funds now available to progress second phase.</td></th<>	Ninians School Site     75       Studies     90       ojects     90       set Management Plan     1,562     1,       ays     314       ets     94       ets     183	0 0 451 1,759 244 208 197 130	245	75.15%	245				2	Project Cost Reduced	Initial ptoject cost reduced with funds now available to progress second phase.
500         451         713 Minus         711 Minus         711 Minus         710 Minus<	Studies     90       ojects     509       set Management Plan     1,562     1,       ays     314     94       ets     415     ets	0 451 1,759 244 197 130	75	100.00%		75			3	Internal Slippage	Changes considered for project delivery due to further site investigation.
6.56         4.61         7.15 Mineral Signage         6.64         1.15 Mineral Signage         7.0         7.0         7.10 Mineral Signage         8.0         1.15 Mineral Signage         1.14 Mineral Signage	ojects     509       set Management Plan     1,562     1,       ays     314       ets     94       ets     183	451 1,759 244 208 1197 412	06	100.00%			06		4	Delay involving 3rd Party	No external Consultants available to carry out survey works.
15.2         17.72         (187)         (1.250)         (1.57) <td>ays 1,562 1, 1,62 1, 1,62 1, 1,62 1, 1,62 1, 1,62 1, 1,62 1,62</td> <td>1,759 244 208 197 130</td> <td>28</td> <td>11.39%</td> <td></td> <td>28</td> <td></td> <td></td> <td>8</td> <td>Internal Slippage</td> <td>Reduced resource availability to progress projects</td>	ays 1,562 1, 1,62 1, 1,62 1, 1,62 1, 1,62 1, 1,62 1, 1,62 1,62	1,759 244 208 197 130	28	11.39%		28			8	Internal Slippage	Reduced resource availability to progress projects
1344         1749         (1220)         (1491)         (1220)         (1491)	ays 1,502 1.	1,759 244 208 197 130	100								
314         264         (114)         (12,228)         (14)         (114)         (12,228)         (14)         (12,228)         (14)         (12,228)         (14)         (12,228)         (14)         (12,228)         (14)         (12,228)         (14)         (12,228)         (14)         (12,228)         (14)         (12,228)         (14)         (12,228)         (14)         (12,228)         (14)	514 94 415 ets 183	244 208 197 130	(197)	(12.61)%			i		T	Accelerated Projects	
415         A CAT (17)         CAT (17) <t< td=""><td>94 415 ets 183</td><td>208 197 130 412</td><td>+</td><td>22.29%</td><td></td><td></td><td>70</td><td></td><td></td><td>Delay involving 3rd Party</td><td>No external contractor available to deliver external contracts.</td></t<>	94 415 ets 183	208 197 130 412	+	22.29%			70			Delay involving 3rd Party	No external contractor available to deliver external contracts.
(45)         (120)         (200)	tsets 183	130	+	121.28)%		040				Accelerated Projects	D. d. c. d.
460         624         (104)         (1044)/w         (104)	201	133	+	28.95% 28.96%		53			0 (0	Internal Slinnage	heduced resource availability to progress projects.
450         584         (104)         (2147)%         (2147)         (2144)         (2144)         (2147)         (2144)	098		+	20.30%		3			Ī	Accelerated Projects	caonina
450         584         (104)         (22767%         413         (104)         (2717%         (2717%	intal Services	711	+	0/(++:+-)						Accelerated 1 opens	
466         83         413         86.27%         413         62.27%         20.289%         413         62.27%         20.00 g/kg         22.1         67.00 g/kg         20.00 g/	480	584		(21.67)%						Accelerated Projects	
105         327         (223)         (223)         (224)         (22	496	83		83.27%		413				Internal Slippage	Complex procurement exercise requiring external consultant and legal input. Advance payment delayed.
376         55         321         86.37%         9         321         4 Delay Involving 3rd Party (Morbing 3rd Party (Morbing 3rd Party Morbing 3rd Party Morbing 3rd Party (Morbing 3rd Party Morbing 3rd Party Morbing 3rd Party Morbing 3rd Party (Morbing 3rd Party Morbing 3rd Party Morbing 3rd Party Morbing 3rd Party Morbing 3rd Party (Morbing 3rd Party Morbing 3r	105	337		220.95)%						Accelerated Projects	
88         88         4 Delay Involving 3 or Party           101         7         94         100 00%         94         109         4 Delay Involving 3 or Party           40         101         7         94         204         209         94         100 miles         4 Delay Involving 3 or Party           400         161         229         58.75%         94         209         94         100 miles	376	22		85.37%			321		4	Delay involving 3rd Party	Supplier mobilisation issues as a a result of covid
317         208         34.38%         109         4 Delay Involving 3rd Party           101         7         94         96.4%         94         239         4 Delay Involving 3rd Party           101         7         94         58.75%         96.24%         96.4%         4 Delay Involving 3rd Party           675         10         00.00%         675         96.24%         96.4% <td< td=""><td>88</td><td>0</td><td></td><td>100.00%</td><td></td><td></td><td>88</td><td></td><td>4</td><td>Delay involving 3rd Party</td><td>Supply issues for materials</td></td<>	88	0		100.00%			88		4	Delay involving 3rd Party	Supply issues for materials
101         7         94         94         94         39         3 Internal Slippage           400         161         239         68.24%         369         92.4%         96         4 Delay involving 3d Party           637         14         366         92.4%         675         9         4 Delay involving 3d Party           677         17         81         86         48.29%         675         9         1 Delay involving 3d Party           708         770         67         100.00%         675         675         675         9         1 Delay involving 3d Party           708         770         81         86         48.29%         8         1 Delay involving 3d Party	317	208	109	34.38%			109		4	Delay involving 3rd Party	Supply issues
101         17         94         58 75%         94         239         4 Detay Involving 3rd Party           312         14         358         96 24%         675         675         86         3 Internal Sippage           675         1         675         100 00%         675         675         86         3 Internal Sippage           177         91         86         45.89%         675         675         86         5 Monor Sippage           177         708         760         763         72.481%         675         86         6.00 Enternal Projects           15         10.000%         15         10.000%         6.00 Enternal Projects         6.00 Enternal Projects           15         10.000%         15         10.000%         6.00 Enternal Projects         6.00 Enternal Projects           14         1.828         1.81 Enternal Sippage         1.64         1.64         1.0000%         1.0000%         1.0000%         1.0000%         1.0000%         1.0000%         1.00000%         1.00000%         1.00000%         1.00000%         1.000000%         1.000000%         1.000000         1.000000         1.000000         1.000000         1.0000000         1.0000000         1.0000000         1.0000000		,									
400         161         258         98.7%         4 Death Throwing 30 rank           675         0         675         100.00%         675         675         86         3 Internal Sippage           177         0         65         100.00%         675         675         86         3 Internal Sippage           177         0         65         (7.34)%         66         675         7 (7.34)%         670         86         80         9 (52)         8 (7.34)%         86         80         9 (52)         8 (7.34)%         9 (60)         8 (60)         9 (60)	101	, ,	94	7011		94			8	Internal Slippage	
372         14         358         96.24%         95.24%         96.24%         96.24%         96.24%         96.24%         96.24%         96.75         96.75         96.75         97.70 <th< td=""><td>400</td><td>161</td><td>239</td><td>29.75%</td><td></td><td></td><td>239</td><td></td><td>4</td><td>Delay involving 3rd Party</td><td>Combination of 3rd part delay and project cost reduced. Project start was dependant on agreement with multiple</td></th<>	400	161	239	29.75%			239		4	Delay involving 3rd Party	Combination of 3rd part delay and project cost reduced. Project start was dependant on agreement with multiple
675         0 675         100 00%         675         100 00%         675         100 00%         675         100 00%         675         100 00%         675         100 00%         675         67 00         6		14	358	96.24%		358			3	Internal Slippage	Material availability
770         177         91         86         48.59%         9         5 Minor Silpage           708         760         (52)         (7.34)%         6         6.00 Color         (52)         (7.34)%         6         6.00 Color         (52)         6.00 Color         6         6         6.00 Color         6         6.00 Color         6         6         6.00 Color         6         6.00 Color         6		0	675	100.00%		675			3	Internal Slippage	Material availability
708         760         (52)         (7.34%         6 Accelerated Projects           27         85         (88)         (214.81)%         6 Accelerated Projects           36-rooling         87         6         (81)         (214.81)%         6 Accelerated Projects           36-rooling         897         733         164         18.28%         81 <t< td=""><td></td><td>91</td><td>86</td><td>48.59%</td><td></td><td></td><td></td><td>98</td><td>5</td><td>Minor Slippage</td><td></td></t<>		91	86	48.59%				98	5	Minor Slippage	
708         700         (54)         (74,81%         (58)         (74,81%         (58)         (74,81%         (58)         (74,81%         (58)         (74,81%         (58)         (74,81%         (58)         (74,81%         (58)         (74,81%         (58)         (74,81%         (71)         (71,81%         (71)         (71,81%         (71)         (71)         (71)         (71)         (71)         (71)         (71)         (71)         (71)         (71)         (71)         (71)         (71)         (71)         (71)         (71)         (8)         (71)         (8)         (71)         (8)         (71)         (8)         (71)         (8)         (71)         (8)         (71)         (8)         (71)         (8)         (71)         (8)         (71)         (71)         (8)         (71)         (8)         (71)         (8)         (71)         (8)         (71)         (8)         (71)         (8)         (71)         (8)         (71)         (8)         (71)         (71)         (71)         (71)         (71)         (71)         (71)         (71)         (71)         (71)         (71)         (71)         (71)         (71)         (71)         (71)         (71)         (71) <td>VVI</td> <td>100</td> <td>-</td> <td>2000</td> <td></td> <td></td> <td></td> <td></td> <td>П</td> <td></td> <td></td>	VVI	100	-	2000					П		
Revoring         897         (738)         (214.81)%         (714.81)         (714.81)         <	80/	09/		(7.34)%						Accelerated Projects	
Re-roofing         897         733         164         18.28%         81         81         164         5 Minor Slippage           Re-roofing         897         733         164         18.28%         81         164         5 Minor Slippage           Re-roofing         87         6         81         93.10%         81         81         164         5 Minor Slippage           S24         35         319         87.14%         81         81         31	eneration	82	-	214.81)%				Ļ	T	Accelerated Projects	
Re-roofing         897         733         164         18.28%         81         81         6 Minor Slippage           87         6         81         93.10%         81	u u	0	13					CL C	C	Minor Silppage	
87         6         81         81         81         81         93.10%         91.0%	Buildings - Clyde Salare Re-roofing		164	18 28%				164	4	Minor Slinnage	Contractor delayed on site linked to slow start and minor variations etc
354         35         319         319         319         3 Internal Slippage           210         27         183         87.14%         183         3 Internal Slippage           520         228         43.85%         228         3 Internal Slippage           247         123         124         124         3 Internal Slippage           247         1825         (1.825)         6 Accelerated Projects         3 Internal Slippage           0         1825         (1.825)         6 Accelerated Projects         (144)         6 Accelerated Projects           14         200         (186)         (1.328.57)%         6 Accelerated Projects         (186)         6 Accelerated Projects           19         226         (217)         (1.142.11)%         (191.89)%         (71)         6 Accelerated Projects           702         57         145         20.66%         5 Minor Slippage         5 Minor Slippage	87		81	93.10%		81			0 0	Internal Slippage	סטוני מסטר מוני מוני שווייר מיני מוני מוני מוני מוני מוני מוני מוני
210         27         183         87.14%         183         183         1 Internal Slippage           520         292         228         43.85%         228         228         3 Internal Slippage           247         123         124         50.20%         124         124         3 Internal Slippage           0         1 825         (1,825)         6 Accoelerated Projects         6 Accoelerated Projects           14         200         (186)         (1,328.57)%         6 Accoelerated Projects           19         236         (217)         (1,142.11)%         6 Accoelerated Projects           37         108         (71)         (191.89)%         (71)         6 Accoelerated Projects           702         557         145         20.66%         8 Minor Slippage         7 Minor Slippage			319			319			3	Internal Slippage	Impacted by internal QS resource issues.
650         292         228         43.85%         228         43.85%         3 Internal Slippage           orks         247         124         50.20%         124         124         124         124         3 Internal Slippage           orks         1,825         (1,825)         60.20%         124         1			183	87.14%		183			8	Internal Slippage	
orks         247         124         50.20%         124         124         124         125         (1,825)         Accelerated Projects           0         1,825         (1,825)         (1	520		228	43.85%		228			3	Internal Slippage	Impacted by internal QS resource issues.
no         1,825         (1,825)         Accelerated Projects         (1,825)         6 Accelerated Projects           ne Properties         144         (144)         (1,328,57)%         (1,328,57)%         (1,328,57)%         (1,328,57)%         (1,421,11)%	orks 247		124	50.20%		124			3	Internal Slippage	Impacted by internal QS resource issues.
In Properties         144         (144)         (144)         (144)         6 Accelerated Projects           In Properties         14         200         (186)         (1,328,57)%         8         (186)         6 Accelerated Projects           19         236         (217)         (1,142,11)%         8         (217)         6 Accelerated Projects           10         77         (1918,89)%         77         (1918,89)%         77         6 Accelerated Projects           10         57         145         71         6 Accelerated Projects         8           10         702         557         145         20.66%         8         145         7         6 Accelerated Projects	0		(1,825)							Accelerated Projects	Planned write off of BPRA Loan, spend had not previously been reported.
In Properties         14         200         (186)         (1,328,57)%         (1,42.11)%         (217)         (1,42.11)%         (217)         (1,42.11)%         (217)         (317)         (318) <t< td=""><td>0</td><td></td><td>(144)</td><td></td><td></td><td></td><td></td><td></td><td></td><td>Accelerated Projects</td><td>Planned write off of BPRA Loan, spend had not previously been reported.</td></t<>	0		(144)							Accelerated Projects	Planned write off of BPRA Loan, spend had not previously been reported.
19         236         (217)         (1/142.11)%         (217)         (1/142.11)%         (217)         (217)         (1/142.11)%         (217) <td>ure Properties 14</td> <td></td> <td>╁</td> <td>328.57)%</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>Accelerated Projects</td> <td></td>	ure Properties 14		╁	328.57)%						Accelerated Projects	
37         108         (71)         (191.89)%         (71)         (718.89)%         (71)           702         557         145         20.66%         145         145	19	236		142.11)%						Accelerated Projects	
702     557     145     20.66%     145     145	37	108		191.89)%						Accelerated Projects	
	702	257		20.66%				145	2	Minor Slippage	
			H								

	Approved  Budget  2021/22  £000's	Draft 2021/22 Final Outturn £000's	Slippage from Approved Budget E000's	Slippage from Approved Budget %age	1 Policy 2 F Decision 2 E E E E E E E E E E E E E E E E E E	2 Project Cost 3 Reduced 5	Slippage invo	4 Delay   5	5 Minor         6 A           Slippage         E	6 Accelerated Projects £000's	Variation Category	Additional Comments.
Education & Lifelong Learning												
Non-SEMP												
Education & Communities (Non-SEMP)												
Safer Communities												
Indoor Sports Facility for Tennis	009	94	909	84.33%					909	5 1	5 Minor Slippage	
Waterfront Leisure Centre Training Pool Moveable Floor	300	24	276	95.00%			276				3 Internal Slippage	Procurement exercise required specialist external consultant. Partly impacted by internal QS resource issues.
PG New Community Hub (King George VI Building)	0	124	(124)								6 Accelerated Projects	
Various Projects	437	448	(11)	(2.52)%						(11) 67	6 Accelerated Projects	
TOTAL Education & Lifelong Learning (excl School Estate)	1,337	069	647	48.39%	0	0	276	0	506	(135)		
SEMP												
Lifecycle Fund	737	1195	(458)	(62.14)%							6 Accelerated Projects	
Gourock PS Extension	466	744	(278)	(29.66)%							6 Accelerated Projects	Project is overall in delay, funding supplemented from Covid contingency shown as accelerated.
Interactive Whiteboard Replacement	0	672	(672)								6 Accelerated Projects	New project
CO2 Monitors in Schools	0	91	(91)								6 Accelerated Projects	New project
Rainbow Family Centre - Extension	697	962	(66)	(14.20)%							6 Accelerated Projects	
Various Projects	2380	2545	(165)	(6.93)%						(165) 67	6 Accelerated Projects	
TOTAL SEMP	4,280	6,043	(1,763)	(41.19)%	0	0	0	0	0	(1,763)		
Health & Social Care Committee												
Crosshill Childrens Home Replacement	221	528	(307)	(138.91)%						(307) 67	6 Accelerated Projects	Project is overall in delay, funding supplemented from Covid contingency shown as accelerated.
New Learning Disability Facility	406	99	340	83.74%			340			31	3 Internal Slippage	Design stage delays linked to Covid, site abnormal investigations and alternative design approach exercise.
Swift Upgrade	009	0	009	100.00%		009				2 F	Project Cost Reduced	Overall costs less than anticipated following procurement process
Various Projects	2	0	2	100.00%					2	5 N	5 Minor Slippage	
Total Health & Social Care	1,229	594	635	51.67%	0	009	340	0	2	(307)		
Council Total	20,892	19,095	1,797	8.60%	0	1,204	4,385	1,052	918	(5,762)		
Movement per Category as %age of Capital Programme				8.60%	%00°	2.76%	20.99%	5.04%	4.39%	(27.58)%		
			•									
Movement per Category as %age of total Slippage (Excluding			1	100.00%	%00"	15.93%	58.01%	13.92%	12.14%			
Acceleration			<u>II</u>									
							$\left.  ight $					

# Summary of Reported Slippage by Period

	July'21- Period 4 <u>£000's</u>	eriod 4	<u>Sept' 21 - Period 6</u> <u>£000's</u>	eriod 6	Nov '21 - Period 8 <u>£000's</u>	eriod 8 <u>%</u>	<u>Jan '22 - Period 10</u> <u>£000's</u>	riod 10 <u>%</u>	March'22 - Period 12 <u>£000's</u> <u>%</u>	eriod $12$	Provisional Outturn £000's	Outturn <u>%</u>
Policy & Resources Environment, Regeneration & Resources Education & Lifelong Learning School Estate Health & Social Care	538 578 (847) (499)	0.0% 4.3% 43.2% (19.8)% (40.6)%	98 808 578 (847) (499)	6.9% 6.4% 43.2% (19.8)% (40.6)%	698 1,733 680 (628) 207 2,690	48.9% 13.7% 50.9% (14.7)% 16.8%	898 2,679 675 (1,128) 307 3,431	62.9% 21.2% 50.5% (26.4)% 25.0%	1,040 3,357 647 (1,769) 635 3,910	72.9% 26.6% 48.4% (41.3)% 51.7%	1,025 1,253 647 (1,763) 635 1,797	71.8% 9.9% 48.4% (41.2)% 51.7% 8.6%
	Movement Sept'21 (Period 6) v Outturn £000's	Sept'21 Outturn <u>%</u>	Movement Nov'21 (Period 8) v Outturn £000's	Nov'21 Outturn %								
Policy & Resources Environment, Regeneration & Resources Education & Lifelong Learning School Estate Health & Social Care	927 445 69 (916) 1,134	65.0% 3.5% 5.2% (21.4)% 92.3%	327 (480) (33) (1,135) 428	22.9% (3.8)% (2.5)% (26.5)% 34.8%								
Total	1,659	7.9%	(883)	(4.3)%								